

Township of East Hawkesbury - Canton de Hawkesbury Est

2023 Final Budget Final 2023

January 9, 2023

Category	Departement Name	Revenu	Expense	Surplus / Deficit
100	Taxes - Township	2,481,333		- 2,481,333
120	TWP Supplementary	10,000		- 10,000
130	TWP Cancelled			-
1000	OMPF 1-4-1000-1000	294,300		- 294,300
1110	Elections		1,500	1,500
1120	Council		119,473	119,473
1130	Administration	124,110	663,335	539,225
1210	Fire	75,500	438,121	362,621
1220	Police		450,000	450,000
1225	Court Security			-
1230	By-Law officer / Animal Control	1,000	25,000	24,000
1240	Building Inspector	38,000	119,599	81,599
1250	Emergency Measures	1,200	8,300	7,100
1260	Provincial Offense	16,000		- 16,000
1310	Roads - Paved	-	36,517	36,517
1320	Roads - Unpaved	110,000	178,926	68,926
1330	Roads - Bridges and Culvert	-	42,570	42,570
1340	Roads -Traffic Operations and Road Side maint.	-	89,926	89,926
1350	Winter Control	-	303,019	303,019
1360	Street Lights	-	13,000	13,000
1370	Overhaed	-	513,592	513,592
1410	Sanitary Sewer - Collecton Chute a Blondeau		4,811	4,811
1411	Sanitary Sewer - Collecton St-Eugene		2,000	2,000
1412	Sanitary Sewer - Collecton Ste-Anne de Prescott		1,200	1,200
1420	Sanitary Sewer - Treatment Chute a Blondeau	132,649	127,838	- 4,811
1421	Sanitary Sewer - Treatment St-Eugene	18,679	16,679	- 2,000
1422	Sanitary Sewer - Treatment Ste-Anne de Prescott	4,025	2,825	- 1,200
1430	Storm Sewer	385,000	426,178	41,178
1440	Water Treatment		6,000	6,000
1450	Waste Collection	205,794	205,794	-

1460	Waste Disposal	78,490	78,490	-
1470	Recycling	218,379	218,379	-
1480	Pit and Quarry	2,500	-	2,500
1810	Parks	600	40,121	39,521
1811	Leisure - Chute-a-Blondeau		3,500	3,500
1812	Leisure - St-Eugene		5,000	5,000
1813	Leisure - Ste-Anne		2,500	2,500
1820	recreation Programs	12,000	12,947	947
1821	Community centre - Chute-a-Blondeau		7,800	7,800
1822	Community centre - St-Eugene		5,000	5,000
1823	Community centre - Centre D'Action		7,800	7,800
1830	Wharf	1,800	3,745	1,945
1840	Recreation Facilities	702,000	764,570	62,570
1850	Library	6,017	18,267	12,250
1860	Cultural Comittee	-	7,800	7,800
1910	Planning and Zoning	1,500	6,000	4,500
1920	Commercial and Industrial	4,500	39,105	34,605
1930	Agricultural / Reforestation	71,000	101,500	30,500
1940	Tile Drains Loans	25,299	25,299	-
3000	Licences and permits	6,850	-	6,850
3100	Rent recycling garage	10,500	-	10,500
3200	Penalties and interest on taxes	105,000	-	105,000
Total		5,144,025	5,144,025	0

Financial Plan



Account Code	Account Description	2020 Final Budget	2021 Final Budget	2022 Final Budget	2023 Final Budget	\$	Variance	%
OPERATING FUND								
120 -->	Supplementary Taxes - Township							
4 -->	REVENUES							
1-4-0120-040C	Supplementary taxes twp	60,000	40,000	35,000	10,000		25,000	-71.4
	Total REVENUES	60,000	40,000	35,000	10,000		-25,000	-71.4
	Supplementary Taxes - Township Surplus/Deficit	60,000	40,000	35,000	10,000		-25,000	-71.4

Financial Plan



Account Code	Account Description	2020 Final Budget	2021 Final Budget	2022 Final Budget	2023 Final Budget	\$	Variance	%
OPERATING FUND								
130 --> Cancelled Township								
4 --> REVENUES								
1-4-0130-050C	Cancelled twp - cancelled	-25,000	-15,000	-20,000	0		-20,000	-100.0
Total REVENUES		-25,000	-15,000	-20,000	0		20,000	-100.0
Cancelled Township Surplus/Deficit								
Cancelled Township Surplus/Deficit		-25,000	-15,000	-20,000	0		20,000	-100.0

Financial Plan



To Category: 9999

Account Code: 1-4-????-????

To : 1-5-????-????

Variance : 2022 Final Budget

2023 Final Budget

Account Code	Account Description	2020 Final Budget	2021 Final Budget	2022 Final Budget	2023 Final Budget	\$	Variance	%
OPERATING FUND								
1000	--> Unconditional Grant							
4	--> REVENUES							
1-4-1000-100C	Grant - ontario municipal partnersh	283,500	276,300	289,600	294,300		-4,700	1.6
	Total REVENUES	283,500	276,300	289,600	294,300		4,700	1.6
	Unconditional Grant Surplus/Deficit	283,500	276,300	289,600	294,300		4,700	1.6

Financial Plan



To Category: 9999

Variance : 2022 Final Budget

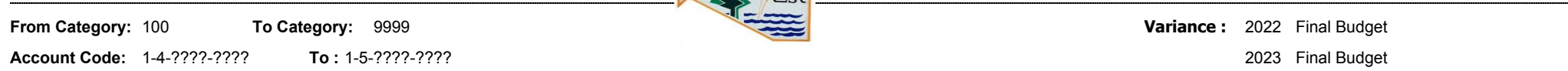
Account Code: 1-4-????-????

To : 1-5-????-????

2023 Final Budget

Account Code	Account Description	2020 Final Budget	2021 Final Budget	2022 Final Budget	2023 Final Budget	\$	Variance	%
OPERATING FUND								
1110 --> Elections								
5 --> EXPENSES								
1-5-1110-300C Elections - material and supplies		0	2,000	6,000	0		-6,000	-100.0
1-5-1110-306C Elections - publications		0	0	3,000	0		-3,000	-100.0
1-5-1110-400C Elections - contracted services		0	2,000	6,000	1,500		-4,500	-75.0
Total EXPENSES		0	4,000	15,000	1,500		-13,500	-90.0
Elections Surplus/Deficit		0	-4,000	-15,000	-1,500		13,500	-90.0

Financial Plan



Financial Plan



From Category: 100

To Category: 9999

Variance : 2022 Final Budget

Account Code: 1-4-????-????

To : 1-5-????-????

2023 Final Budget

Account Code	Account Description	2020 Final Budget	2021 Final Budget	2022 Final Budget	2023 Final Budget	\$	Variance	%
OPERATING FUND								
1130	--> Administration (Admin)							
4	--> REVENUES							
1-4-1130-130C	admin - revenues from other muni	36,360	37,960	37,960	19,230		18,730	-49.3
1-4-1130-140C	admin - user fees - tax certificates	8,000	8,000	8,000	8,000		0	0.0
1-4-1130-141C	admin - user fees - miscellaneous	9,000	8,000	8,000	8,000		0	0.0
1-4-1130-160C	admin - ontario grant for tangible c	0	0	33,750	0		33,750	-100.0
1-4-1130-720C	admin - transfer from reserves	0	0	0	88,880		-88,880	0.0
	Total REVENUES	53,360	53,960	87,710	124,110		36,400	41.5
5	--> EXPENSES							
1-5-1130-100C	Admin - salaries	233,150	266,120	275,000	316,300		41,300	15.0
1-5-1130-101C	Admin - benefits	60,000	73,614	76,075	69,279		-6,796	-8.9
1-5-1130-200C	Admin - principal payment on long-	49,950	38,773	38,623	40,050		1,427	3.7
1-5-1130-201C	Admin - interest payment on long-t	25,100	14,218	12,365	10,930		-1,435	-11.6
1-5-1130-300C	Admin - materials and supplies	14,000	12,000	10,000	10,000		0	0.0
1-5-1130-3002	Admin.- futur connect.- sewer cab	13,987	14,356	14,356	14,356		0	0.0
1-5-1130-301C	Admin - memberships	3,820	3,400	4,300	4,320		20	0.5
1-5-1130-302C	Admin - insurance	20,000	22,000	30,000	30,100		100	0.3
1-5-1130-3025	Adimin. conventions	3,000	1,000	3,000	4,500		1,500	50.0
1-5-1130-303C	Admin - others	1,500	1,500	1,500	1,500		0	0.0
1-5-1130-3035	Adim. software liscence + website	32,000	30,000	27,065	28,500		1,435	5.3
1-5-1130-3045	Admin. training	8,000	5,000	4,000	1,500		-2,500	-62.5
1-5-1130-305C	Admin - postage	6,000	5,000	6,000	4,000		-2,000	-33.3
1-5-1130-306C	Admin - publications	3,000	3,000	3,000	1,500		-1,500	-50.0
1-5-1130-307C	Admin - repairs and maintenance t	6,000	6,000	5,000	5,000		0	0.0
1-5-1130-308C	Admin - repairs and maintenance c	2,500	2,500	2,500	2,500		0	0.0
1-5-1130-309C	Admin - telecommunications	8,000	8,000	8,000	7,000		-1,000	-12.5
1-5-1130-310C	Admin - travelling	2,000	2,000	2,000	2,000		0	0.0
1-5-1130-311C	Admin - utilities	7,000	7,000	7,000	10,000		3,000	42.9
1-5-1130-400C	Admin - contracted services	10,000	10,000	43,000	25,000		-18,000	-41.9
1-5-1130-401C	Admin.- professional fees	65,000	65,000	55,000	60,000		5,000	9.1
1-5-1130-500C	Admin - bank charges	3,000	3,000	3,000	3,000		0	0.0
1-5-1130-502C	Admin - interest on temporary loan	16,000	8,000	3,000	10,000		7,000	233.3
1-5-1130-600C	Admin - donations	2,000	2,000	2,000	2,000		0	0.0
1-5-1130-710C	Admin - transfer to capital fund	0	0	45,000	0		-45,000	-100.0
1-5-1130-720C	Admin - transfer to reserves	9,162	12,029	8,781	0		-8,781	-100.0

Financial Plan



From Category: 100 To Category: 9999
Account Code: 1-4-????-???? To : 1-5-????-????

Variance : 2022 Final Budget
2023 Final Budget

Account Code	Account Description	2020	2021	2022	2023	Variance	
		Final Budget	Final Budget	Final Budget	Final Budget	\$	%
Total EXPENSES		604,169	615,510	689,565	663,335	-26,230	-3.8
Administration (Admin) Surplus/Deficit		-550,809	-561,550	-601,855	-539,225	62,630	-10.4

Financial Plan



From Category: 100

To Category: 9999

Variance : 2022 Final Budget

Account Code: 1-4-????-????

To : 1-5-????-????

2023 Final Budget

Account Code	Account Description	2020 Final Budget	2021 Final Budget	2022 Final Budget	2023 Final Budget	\$	Variance	%
OPERATING FUND								
1210 -->	Fire							
4 -->	REVENUES							
1-4-1210-130C	fire - revenues from other municipa	7,000	3,500	3,500	3,500		0	0.0
1-4-1210-140C	fire - user fees and service charge	65,000	45,000	25,000	40,000		-15,000	60.0
1-4-1210-160C	fire - ontario grant for tangible capi	0	190,000	184,554	0		184,554	-100.0
1-4-1210-200C	fire - issuance of long-term debt	0	82,000	145,446	0		145,446	-100.0
1-4-1210-720C	fire - transfer from reserves	0	0	0	32,000		-32,000	0.0
	Total REVENUES	72,000	320,500	358,500	75,500		-283,000	-78.9
5 -->	EXPENSES							
1-5-1210-100C	Fire - salaries	110,000	110,000	136,000	200,000		64,000	47.1
1-5-1210-101C	Fire - benefits	5,500	8,250	12,920	19,000		6,080	47.1
1-5-1210-200C	Fire - principal payment on long-ter	39,170	40,465	49,497	37,792		-11,705	-23.6
1-5-1210-201C	Fire - interest payment on long-terr	3,656	2,365	2,244	6,183		3,939	175.5
1-5-1210-300C	Fire - materials and supplies	15,000	15,000	15,000	15,000		0	0.0
1-5-1210-302C	Fire - insurance trucks & buildings	17,000	18,500	21,000	24,546		3,546	16.9
1-5-1210-302E	Fire - conventions	0	0	0	3,000		3,000	0.0
1-5-1210-303C	Fire - repairs and maintenance equ	8,000	4,000	5,000	5,000		0	0.0
1-5-1210-304C	Fire - maintenance overhead/gas/ti	16,000	10,000	10,000	10,000		0	0.0
1-5-1210-304E	Fire -training	20,000	15,000	15,000	15,000		0	0.0
1-5-1210-305C	Fire - small equipments	6,000	5,000	10,000	12,400		2,400	24.0
1-5-1210-306C	Fire - telecommunications	5,000	5,000	5,000	5,000		0	0.0
1-5-1210-306E	Fire -prevention & publicity	2,000	1,500	2,000	2,000		0	0.0
1-5-1210-307C	Fire - repairs and maintenance buil	1,000	1,500	2,000	3,000		1,000	50.0
1-5-1210-308C	Fire - uniforms	15,000	15,000	15,000	15,000		0	0.0
1-5-1210-309C	Fire - utilities	9,000	9,000	9,000	9,000		0	0.0
1-5-1210-310C	Fire - travelling	1,000	1,000	1,000	1,000		0	0.0
1-5-1210-400C	Fire - contracted services	10,000	10,000	15,000	17,400		2,400	16.0
1-5-1210-500C	Fire - rental of building	4,800	4,800	4,800	4,800		0	0.0
1-5-1210-501C	Fire - rental of equipment	1,000	1,000	1,000	1,000		0	0.0
1-5-1210-710C	Fire - transfer to capital fund	0	272,000	330,000	32,000		-298,000	-90.3
	Total EXPENSES	289,126	549,380	661,461	438,121		-223,340	-33.8
	Fire Surplus/Deficit	-217,126	-228,880	-302,961	-362,621		-59,660	19.7

Financial Plan



Financial Plan



From Category: 100 To Category: 9999
Account Code: 1-4-????-???? To : 1-5-????-????

Variance : 2022 Final Budget
2023 Final Budget

Account Code	Account Description	2020	2021	2022	2023	Variance	
		Final Budget	Final Budget	Final Budget	Final Budget	\$	%
OPERATING FUND							
1225	--> Court Security (Security)						
	Court Security (Security) Surplus/Deficit	0	0	0	0	0	0.0

Financial Plan



From Category: 100

To Category: 9999

Variance : 2022 Final Budget

Account Code: 1-4-????-????

To : 1-5-????-????

2023 Final Budget

Account Code	Account Description	2020 Final Budget	2021 Final Budget	2022 Final Budget	2023 Final Budget	\$	Variance	%
OPERATING FUND								
1230	--> By-Law Officer / Animal Control (BLO/Ani)							
4	--> REVENUES							
1-4-1230-1400	blo/animal - user fees and service	1,500	1,500	1,500	1,000		500	-33.3
	Total REVENUES	1,500	1,500	1,500	1,000		-500	-33.3
5	--> EXPENSES							
1-5-1230-1000	Blo/animal - salaries	5,000	5,000	5,000	10,000		5,000	100.0
1-5-1230-1010	Blo/animal - benefits	1,000	1,000	1,000	2,000		1,000	100.0
1-5-1230-3000	Blo/animal - material and supplies	3,000	2,000	2,000	1,000		-1,000	-50.0
1-5-1230-3045	By-law officer - training	2,500	2,000	2,000	2,000		0	0.0
1-5-1230-4000	Blo/animal - contracted services	600	1,600	1,600	10,000		8,400	525.0
1-5-1230-5000	Blo/animal - rent	4,000	4,000	0	0		0	0.0
	Total EXPENSES	16,100	15,600	11,600	25,000		13,400	115.5
	Officer / Animal Control (BLO/Ani Surplus/Deficit	-14,600	-14,100	-10,100	-24,000		-13,900	137.6

Financial Plan



From Category: 100

To Category: 9999

Variance : 2022 Final Budget

Account Code: 1-4-????-????

To : 1-5-????-????

2023 Final Budget

Account Code	Account Description	2020 Final Budget	2021 Final Budget	2022 Final Budget	2023 Final Budget	\$	Variance	%
OPERATING FUND								
1240 -->	Building Inspector (Bldg Insp)							
4 -->	REVENUES							
1-4-1240-140C	bldg insp - user fees and service c	50,700	25,000	25,000	38,000		-13,000	52.0
1-4-1240-720C	bldg insp - transfer from reserves	0	20,000	0	0		0	0.0
	Total REVENUES	50,700	45,000	25,000	38,000		13,000	52.0
5 -->	EXPENSES							
1-5-1240-100C	Bldg insp - salaries	72,500	85,000	87,000	85,000		-2,000	-2.3
1-5-1240-101C	Bldg insp - benefits	17,754	21,741	22,202	24,099		1,897	8.5
1-5-1240-300C	Bldg insp - material and supplies	1,500	3,200	3,000	1,500		-1,500	-50.0
1-5-1240-302C	Bldg insp. - insurance	1,000	1,000	1,000	1,000		0	0.0
1-5-1240-304C	Bldg insp - repairs & maintenance	500	500	1,000	1,000		0	0.0
1-5-1240-304E	Bldg insp. - training	3,000	2,000	1,000	1,000		0	0.0
1-5-1240-309C	Bldg insp - telecommunications	1,000	1,000	1,000	1,000		0	0.0
1-5-1240-400C	Bldg insp - contracted services	4,000	2,000	2,000	2,000		0	0.0
1-5-1240-401C	Bldg insp - professional fees	1,500	1,500	1,500	3,000		1,500	100.0
1-5-1240-710C	Bldg insp - transfer to capital fund	0	35,000	0	0		0	0.0
1-5-1240-720C	Bldg insp - transfer to reserves	20,700	0	0	0		0	0.0
	Total EXPENSES	123,454	152,941	119,702	119,599		-103	-0.1
	Building Inspector (Bldg Insp) Surplus/Deficit	-72,754	-107,941	-94,702	-81,599		13,103	-13.8

Financial Plan



From Category: 100

To Category: 9999

Variance : 2022 Final Budget

Account Code: 1-4-????-????

To : 1-5-????-????

2023 Final Budget

Account Code	Account Description	2020 Final Budget	2021 Final Budget	2022 Final Budget	2023 Final Budget	\$	Variance	%
OPERATING FUND								
1250 -->	Emergency Measures (Emerg)							
4 -->	REVENUES							
1-4-1250-1400	emerg - user fees and service cha	1,200	1,200	1,200	1,200		0	0.0
	Total REVENUES	1,200	1,200	1,200	1,200		0	0.0
5 -->	EXPENSES							
1-5-1250-1000	Emerg - salaries	1,000	1,000	1,000	4,000		3,000	300.0
1-5-1250-1010	Emerg - benefits	200	200	200	800		600	300.0
1-5-1250-3000	Emerg - material and supplies	3,000	5,000	5,000	3,000		-2,000	-40.0
1-5-1250-3045	Emerg - training	500	500	500	500		0	0.0
	Total EXPENSES	4,700	6,700	6,700	8,300		1,600	23.9
	Emergency Measures (Emerg) Surplus/Deficit	-3,500	-5,500	-5,500	-7,100		-1,600	29.1

Financial Plan



To Category: 9999

Account Code: 1-4-????-????

To : 1-5-????-????

Variance : 2022 Final Budget

2023 Final Budget

Account Code	Account Description	2020 Final Budget	2021 Final Budget	2022 Final Budget	2023 Final Budget	\$	Variance	%
OPERATING FUND								
1260	--> Provincial Offence Act (POA)							
4	--> REVENUES							
1-4-1260-130C	poa - revenues from other municip	30,000	11,167	16,000	16,000		0	0.0
	Total REVENUES	30,000	11,167	16,000	16,000		0	0.0

	Provincial Offence Act (POA) Surplus/Deficit	30,000	11,167	16,000	16,000		0	0.0

Financial Plan



From Category: 100

To Category: 9999

Variance : 2022 Final Budget

Account Code: 1-4-????-????

To : 1-5-????-????

2023 Final Budget

Account Code	Account Description	2020 Final Budget	2021 Final Budget	2022 Final Budget	2023 Final Budget	\$	Variance	%
OPERATING FUND								
1310 -->	Roads - Paved (Paved)							
4 -->	REVENUES							
1-4-1310-1600	paved - ontario grant for tangible c	111,000	55,000	0	0		0	0.0
1-4-1310-1900	paved - deferred revenue earned (	74,000	200,000	0	0		0	0.0
1-4-1310-2040	paved - donations - tangible capita	9,875	0	0	0		0	0.0
	Total REVENUES	194,875	255,000	0	0		0	0.0
5 -->	EXPENSES							
1-5-1310-1000	Paved - salaries	16,000	16,000	20,756	13,514		-7,242	-34.9
1-5-1310-1010	Paved - benefits	3,400	3,400	5,083	4,003		-1,080	-21.2
1-5-1310-3000	Paved - material and supplies	18,000	13,500	13,500	13,500		0	0.0
1-5-1310-4000	Paved - contracted services	500	5,500	5,500	5,500		0	0.0
1-5-1310-7100	Paved - transfer to capital fund	204,750	255,000	0	0		0	0.0
	Total EXPENSES	242,650	293,400	44,839	36,517		-8,322	-18.6
	Roads - Paved (Paved) Surplus/Deficit	-47,775	-38,400	-44,839	-36,517		8,322	-18.6

Financial Plan



From Category: 100

To Category: 9999

Variance : 2022 Final Budget

Account Code: 1-4-????-????

To : 1-5-????-????

2023 Final Budget

Account Code	Account Description	2020 Final Budget	2021 Final Budget	2022 Final Budget	2023 Final Budget	\$	Variance	%
OPERATING FUND								
1320	--> Roads - Unpaved (Unpaved)							
4	--> REVENUES							
1-4-1320-1300	unpaved - revenues from other m	0	0	110,000	110,000		0	0.0
	Total REVENUES	0	0	110,000	110,000		0	0.0
5	--> EXPENSES							
1-5-1320-1000	Unpaved - salaries	22,000	22,000	25,945	30,030		4,085	15.7
1-5-1320-1010	Unpaved - benefits	4,600	5,500	6,353	8,896		2,543	40.0
1-5-1320-3000	Unpaved - material and supplies	120,000	110,000	80,000	95,000		15,000	18.8
1-5-1320-4000	Unpaved - contracted services	45,000	50,000	40,000	45,000		5,000	12.5
1-5-1320-5000	Unpaved - rental of machine	1,000	0	0	0		0	0.0
	Total EXPENSES	192,600	187,500	152,298	178,926		26,628	17.5
	Roads - Unpaved (Unpaved) Surplus/Deficit	-192,600	-187,500	-42,298	-68,926		-26,628	63.0



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Variance : 2022 Final Budget

Account Code: 1-4-????-????

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2023 Final Budget

Account Code	Account Description	2020 Final Budget	2021 Final Budget	2022 Final Budget	2023 Final Budget	\$	Variance	%
OPERATING FUND								
1330	--> Roads - Bridges and Culverts (Bridges)							
5	--> EXPENSES							
1-5-1330-100C	Bridges - salaries	11,199	11,403	12,973	12,012		-961	-7.4
1-5-1330-101C	Bridges - benefits	3,503	3,531	3,177	3,558		381	12.0
1-5-1330-300C	Bridges - material and supplies	20,000	30,000	30,000	20,000		-10,000	-33.3
1-5-1330-400C	Bridges - contracted services	12,000	15,000	15,000	7,000		-8,000	-53.3
Total EXPENSES		46,702	59,934	61,150	42,570		-18,580	-30.4

: - Bridges and Culverts (Bridges) Surplus/Deficit		-46,702	-59,934	-61,150	-42,570		18,580	-30.4

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Variance : 2022 Final Budget

Account Code: 1-4-????-????

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2023 Final Budget

Account Code	Account Description	2020 Final Budget	2021 Final Budget	2022 Final Budget	2023 Final Budget	\$	Variance	%
OPERATING FUND								
1340	--> Roads - Traffic Operations and Roadside							
5	--> EXPENSES							
1-5-1340-100C	Traffic - salaries	22,000	18,500	23,350	30,030		6,680	28.6
1-5-1340-101C	Traffic - benefits	4,600	4,600	5,718	8,896		3,178	55.6
1-5-1340-300C	Traffic - material and supplies	10,000	10,000	10,000	10,000		0	0.0
1-5-1340-400C	Traffic - contracted service	43,150	43,150	43,150	30,000		-13,150	-30.5
1-5-1340-500C	Traffic - rental of machine	0	0	0	11,000		11,000	0.0
Total EXPENSES		79,750	76,250	82,218	89,926		7,708	9.4

Traffic Operations and Roadside Surplus/Deficit		-79,750	-76,250	-82,218	-89,926		-7,708	9.4

Financial Plan



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Variance : 2022 Final Budget

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2023 Final Budget

Account Code	Account Description	2020 Final Budget	2021 Final Budget	2022 Final Budget	2023 Final Budget	\$	Variance	%
OPERATING FUND								
1350	--> Winter Control (Winter)							
5	--> EXPENSES							
1-5-1350-100C	Winter - salaries	90,000	90,000	104,372	103,604		-768	-0.7
1-5-1350-101C	Winter - benefits	14,000	14,000	22,406	30,690		8,284	37.0
1-5-1350-300C	Winter - material and supplies	150,000	150,000	150,000	150,000		0	0.0
1-5-1350-400C	Winter - contracted services	21,000	18,725	18,725	18,725		0	0.0
Total EXPENSES		275,000	272,725	295,503	303,019		7,516	2.5
Winter Control (Winter) Surplus/Deficit		-275,000	-272,725	-295,503	-303,019		-7,516	2.5

Financial Plan



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Variance : 2022 Final Budget

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2023 Final Budget

Account Code	Account Description	2020 Final Budget	2021 Final Budget	2022 Final Budget	2023 Final Budget	\$	Variance	%
OPERATING FUND								
1360	--> Streetlight (Light)							
5	--> EXPENSES							
1-5-1360-300C	Light - hydro	8,000	8,500	9,000	9,000		0	0.0
1-5-1360-400C	Light - contracted services	2,500	1,500	7,000	4,000		-3,000	-42.9
Total EXPENSES		10,500	10,000	16,000	13,000		-3,000	-18.8
Streetlight (Light) Surplus/Deficit		-10,500	-10,000	-16,000	-13,000		3,000	-18.8

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To Category: 9999

Variance : 2022 Final Budget

Account Code: 1-4-????-????

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2023 Final Budget

Account Code	Account Description	2020 Final Budget	2021 Final Budget	2022 Final Budget	2023 Final Budget	\$	Variance	%
OPERATING FUND								
1370 -->	Overhead							
4 -->	REVENUES							
1-4-1370-160C	overhead - ontario grant for tangib	324,534	0	0	0		0	0.0
1-4-1370-170C	overhead - canada grant for tangik	584,220	0	0	0		0	0.0
1-4-1370-180C	overhead - revenues from other m	108,300	108,300	0	0		0	0.0
1-4-1370-200C	overhead - issuance of long-term c	130,000	35,000	0	0		0	0.0
	Total REVENUES	1,147,054	143,300	0	0		0	0.0
5 -->	EXPENSES							
1-5-1370-100C	Overhead - salaries	180,000	170,000	165,240	182,005		16,765	10.1
1-5-1370-101C	Overhead - benefits	40,000	40,000	44,372	52,047		7,675	17.3
1-5-1370-200C	Overhead - principal payment on lc	75,750	76,229	34,835	10,823		-24,012	-68.9
1-5-1370-201C	Overhead - interest payment on lor	6,690	8,527	6,289	5,732		-557	-8.9
1-5-1370-300C	Overhead - gas and oil	80,000	70,000	70,000	100,000		30,000	42.9
1-5-1370-301C	Overhead - insurance and licences	17,500	17,500	17,500	8,410		-9,090	-51.9
1-5-1370-302C	Overhead - insurance building	17,000	17,000	25,000	31,000		6,000	24.0
1-5-1370-302E	Roads - conventions	500	500	500	1,500		1,000	200.0
1-5-1370-304C	Overhead - material and supplies	8,000	8,500	8,500	8,500		0	0.0
1-5-1370-304E	Overhead training	2,500	2,500	2,500	2,500		0	0.0
1-5-1370-305C	Overhead - membership	1,000	1,000	1,000	1,000		0	0.0
1-5-1370-307C	Overhead - repairs & maint. buildir	8,000	8,000	10,000	10,000		0	0.0
1-5-1370-310C	Overhead - rep. & maint. - truck 1	2,500	2,500	2,500	2,500		0	0.0
1-5-1370-311C	Overhead - rep. & maint. - truck 2	7,000	7,000	7,000	7,000		0	0.0
1-5-1370-312C	Overhead - rep. & maint. - truck 3	3,000	3,000	3,000	3,000		0	0.0
1-5-1370-313C	Overhead - rep. & maint. - truck 4	6,000	6,000	6,000	6,000		0	0.0
1-5-1370-314C	Overhead - rep. & maint. - truck 5	5,000	0	0	0		0	0.0
1-5-1370-315C	Overhead - rep. & maint. - grader	15,000	15,000	10,000	10,000		0	0.0
1-5-1370-316C	Overhead - rep. & maint. - truck 7	2,000	2,000	2,000	2,000		0	0.0
1-5-1370-317C	Overhead - rep. & maint. - truck 8	2,000	2,000	2,000	2,000		0	0.0
1-5-1370-318C	Overhead - rep. & maint. - truck 10	2,000	2,000	2,000	2,000		0	0.0
1-5-1370-319C	Overhead - rep. & maint. - truck 11	10,000	10,000	7,000	7,000		0	0.0
1-5-1370-319E	Overhead - rep. & maint. truck 12	0	5,000	5,000	5,000		0	0.0
1-5-1370-320C	Overhead - rep. & maint. - backho	10,000	10,000	10,000	10,000		0	0.0
1-5-1370-321C	Overhead - rep. & maint. - case lo	1,000	1,000	1,000	1,000		0	0.0
1-5-1370-322C	Overhead - rep. & maint. - small e	4,000	4,000	4,000	4,000		0	0.0
1-5-1370-323C	Overhead - rep. & maint. - trac. mf	1,000	1,000	1,000	1,000		0	0.0
1-5-1370-324C	Overhead- rep. & maint. - trackless	0	0	4,000	4,000		0	0.0

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Variance : 2022 Final Budget

Account Code: 1-4-????-????

To : 1-5-????-????

2023 Final Budget

Account Code	Account Description	2020 Final Budget	2021 Final Budget	2022 Final Budget	2023 Final Budget	\$	Variance	%
1-5-1370-340C	Overhead - small tools	4,000	4,000	4,000	4,000		0	0.0
1-5-1370-340E	Clothing and safety equipment	3,000	3,000	3,000	3,000		0	0.0
1-5-1370-341C	Overhead - telecommunications	3,500	3,500	3,500	4,000		500	14.3
1-5-1370-343C	Overhead - utilities	7,500	7,500	7,500	7,500		0	0.0
1-5-1370-400C	Overhead - contracted services	1,000	1,000	4,000	4,000		0	0.0
1-5-1370-710C	Overhead - transfer to capital fund	0	35,000	0	0		0	0.0
1-5-1370-710E	Overhead - grande montée phase :	973,754	0	0	0		0	0.0
1-5-1370-720C	Overhead - transfer to reserves	0	0	25,000	0		-25,000	-100.0
1-5-1370-740C	Overhead - unfinanced	65,000	0	11,075	11,075		0	0.0
Total EXPENSES		1,565,194	544,256	510,311	513,592		3,281	0.6
Overhead Surplus/Deficit		-418,140	-400,956	-510,311	-513,592		-3,281	0.6

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Account Code: 1-4-????-????

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Variance : 2022 Final Budget

2023 Final Budget

Account Code	Account Description	2020 Final Budget	2021 Final Budget	2022 Final Budget	2023 Final Budget	\$	Variance	%
OPERATING FUND								
1410	--> Sanitary Sewers - Collection - Chute-A-B							
5	--> EXPENSES							
1-5-1410-400C	Sewer (cab) collect - contracted se	3,500	3,500	3,500	4,811		1,311	37.5
	Total EXPENSES	3,500	3,500	3,500	4,811		1,311	37.5

/ Sewers - Collection - Chute-A-B Surplus/Deficit		-3,500	-3,500	-3,500	-4,811		-1,311	37.5

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Variance : 2022 Final Budget

To : 1-5-????-????

2023 Final Budget

Account Code	Account Description	2020 Final Budget	2021 Final Budget	2022 Final Budget	2023 Final Budget	\$	Variance	%
OPERATING FUND								
1411	--> Sanitary Sewers - Collection - St-Eugene							
5	--> EXPENSES							
1-5-1411-400C	Sewer (se) collect - contracted sen	900	900	900	2,000		1,100	122.2
	Total EXPENSES	900	900	900	2,000		1,100	122.2
	r Sewers - Collection - St-Eugene Surplus/Deficit	-900	-900	-900	-2,000		-1,100	122.2



Variance : 2022 Final Budget

2023 Final Budget

Account Code	Account Description	2020 Final Budget	2021 Final Budget	2022 Final Budget	2023 Final Budget	\$	Variance	%
OPERATING FUND								
1412	--> Sanitary Sewers - Collection- Ste-Anne d							
5	--> EXPENSES							
1-5-1412-400C	Sewer (sap) collect - contracted se	900	900	900	1,200		300	33.3
	Total EXPENSES	900	900	900	1,200		300	33.3
	r Sewers - Collection- Ste-Anne d Surplus/Deficit	-900	-900	-900	-1,200		-300	33.3

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Variance : 2022 Final Budget

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2023 Final Budget

Account Code	Account Description	2020 Final Budget	2021 Final Budget	2022 Final Budget	2023 Final Budget	\$	Variance	%
OPERATING FUND								
1420	--> Sanitary Sewers - Treatment - Chute-A-BI							
4	--> REVENUES							
1-4-1420-1400	sewer (cab) - treat - user fees and	133,232	134,128	133,968	132,649		1,319	-1.0
	Total REVENUES	133,232	134,128	133,968	132,649		-1,319	-1.0
5	--> EXPENSES							
1-5-1420-1000	Sewer (cab) treat - salaries	850	500	500	0		-500	-100.0
1-5-1420-1010	Sewer (cab) treat - benefits	150	125	125	0		-125	-100.0
1-5-1420-2000	Sewer (cab) treat - principal payme	48,111	49,770	51,485	53,000		1,515	2.9
1-5-1420-2010	Sewer (cab) treat - interest paymer	14,352	12,700	10,980	9,300		-1,680	-15.3
1-5-1420-4000	Sewer (cab) treat - contracted serv	65,850	67,100	68,923	68,923		0	0.0
1-5-1420-7300	Sewer (cab) treat - transfer to rese	3,719	3,733	1,755	0		-1,755	-100.0
1-5-1420-7500	Sewer (cab) treat - inter-departeme	-3,300	-3,300	-3,300	-3,385		-85	2.6
	Total EXPENSES	129,732	130,628	130,468	127,838		-2,630	-2.0
	Sewers - Treatment - Chute-A-BI Surplus/Deficit	3,500	3,500	3,500	4,811		1,311	37.5

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Variance : 2022 Final Budget

Account Code: 1-4-????-????

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2023 Final Budget

Account Code	Account Description	2020 Final Budget	2021 Final Budget	2022 Final Budget	2023 Final Budget	\$	Variance	%
OPERATING FUND								
1421	--> Sanitary Sewers - Treatment- St-Eugene (							
4	--> REVENUES							
1-4-1421-1400	sewer (se) - treat - user fees and s	17,100	18,150	18,680	18,679		1	-0.0
	Total REVENUES	17,100	18,150	18,680	18,679		-1	-0.0
5	--> EXPENSES							
1-5-1421-1000	Sewer (se) treat - salaries	850	850	850	0		-850	-100.0
1-5-1421-1010	Sewer (se) treat - benefits	150	150	150	0		-150	-100.0
1-5-1421-2000	Sewer (se) treat - principal paymer	8,560	8,900	9,185	9,350		165	1.8
1-5-1421-2010	Sewer (se) treat - interest payment	2,215	1,950	1,620	1,310		-310	-19.1
1-5-1421-3000	Sewer (se) treat - material and sup	700	700	700	750		50	7.1
1-5-1421-4000	Sewer (se) treat - contracted servic	600	600	600	1,500		900	150.0
1-5-1421-7200	Sewer (se) treat - transfer to reserv	3,715	5,150	4,675	3,769		-906	-19.4
1-5-1421-7400	Sewer (se) treat - unfinanced	460	0	0	0		0	0.0
1-5-1421-7500	Sewer (se) treat - inter-departemer	-1,050	-1,050	0	0		0	0.0
	Total EXPENSES	16,200	17,250	17,780	16,679		-1,101	-6.2
Sewers - Treatment- St-Eugene (Surplus/Deficit								
		900	900	900	2,000		1,100	122.2

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Variance : 2022 Final Budget

Account Code: 1-4-????-????

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2023 Final Budget

Account Code	Account Description	2020 Final Budget	2021 Final Budget	2022 Final Budget	2023 Final Budget	\$	Variance	%
OPERATING FUND								
1422 -->	Sanitary Sewers - Treatment - Ste-Anne d							
4 -->	REVENUES							
1-4-1422-1400	sewer (sap) - treat - user fees and	4,025	4,025	4,025	4,025		0	0.0
	Total REVENUES	4,025	4,025	4,025	4,025		0	0.0
5 -->	EXPENSES							
1-5-1422-3000	Sewer (sap) treat - material and su	450	450	450	450		0	0.0
1-5-1422-4000	Sewer (sap) treat - contracted serv	1,750	1,750	1,750	2,000		250	14.3
1-5-1422-7200	Sewer (sap) treat - transfer to rese	925	925	925	375		-550	-59.5
	Total EXPENSES	3,125	3,125	3,125	2,825		-300	-9.6
	Sewers - Treatment - Ste-Anne d Surplus/Deficit	900	900	900	1,200		300	33.3

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Variance : 2022 Final Budget

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2023 Final Budget

Account Code	Account Description	2020 Final Budget	2021 Final Budget	2022 Final Budget	2023 Final Budget	\$	Variance	%
OPERATING FUND								
1430 -->	Storm Sewers (Storm)							
4 -->	REVENUES							
1-4-1430-1600	storm - ontario grant for tangible c	0	430,383	430,383	0	430,383	-100.0	
1-4-1430-1700	storm - canada grant for tangible c	0	516,512	516,512	0	516,512	-100.0	
1-4-1430-1800	storm - revenues from other munic	0	153,146	260,000	35,000	225,000	-86.5	
1-4-1430-2000	storm - issuance of long-term debt	0	191,238	311,105	350,000	-38,895	12.5	
	Total REVENUES	0	1,291,279	1,518,000	385,000	-1,133,000	-74.6	
5 -->	EXPENSES							
1-5-1430-1000	Storm - salaries	2,500	2,500	12,972	9,009	-3,963	-30.6	
1-5-1430-1010	Storm - benefits	500	500	3,177	2,669	-508	-16.0	
1-5-1430-2000	Storm - principal payment on long-t	0	0	0	14,000	14,000	0.0	
1-5-1430-2010	Storm - interest payment on long-t	0	0	0	8,500	8,500	0.0	
1-5-1430-3000	Storm - material and supplies	3,000	3,000	3,000	3,000	0	0.0	
1-5-1430-4000	Storm - contracted services	4,000	4,000	4,000	4,000	0	0.0	
1-5-1430-7100	Storm - transfer to capital fund	0	1,291,279	1,518,000	70,000	-1,448,000	-95.4	
1-5-1430-7400	Storm - unfinanced	0	0	0	315,000	315,000	0.0	
	Total EXPENSES	10,000	1,301,279	1,541,149	426,178	-1,114,971	-72.3	
	Storm Sewers (Storm) Surplus/Deficit	-10,000	-10,000	-23,149	-41,178	-18,029	77.9	

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Variance : 2022 Final Budget

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2023 Final Budget

Account Code	Account Description	2020 Final Budget	2021 Final Budget	2022 Final Budget	2023 Final Budget	\$	Variance	%
OPERATING FUND								
1440	--> Water Treatment (Water Treat)							
5	--> EXPENSES							
1-5-1440-100C	Water treat - salaries	4,000	0	0	0		0	0.0
1-5-1440-101C	Water treat - benefits	800	0	0	0		0	0.0
1-5-1440-300C	Water treat - material and supplies	1,500	1,500	1,500	1,500		0	0.0
1-5-1440-301C	Water treat - municipal office	600	600	600	600		0	0.0
1-5-1440-302C	Water treat - centre com. c a b	800	800	800	800		0	0.0
1-5-1440-303C	Water treat - centre com. st-eugen	800	800	800	800		0	0.0
1-5-1440-304C	Water treat - centre d'action ste-an	800	800	800	800		0	0.0
1-5-1440-305C	Water treat - parc st-eugene	150	150	150	1,500		1,350	900.0
1-5-1440-306C	Water treat - fermieres st-eugene	300	0	0	0		0	0.0
Total EXPENSES		9,750	4,650	4,650	6,000		1,350	29.0
Water Treatment (Water Treat) Surplus/Deficit		-9,750	-4,650	-4,650	-6,000		-1,350	29.0

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Variance : 2022 Final Budget

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To : 1-5-????-????

2023 Final Budget

Account Code	Account Description	2020 Final Budget	2021 Final Budget	2022 Final Budget	2023 Final Budget	\$	Variance	%
OPERATING FUND								
1450	--> Waste Collection (Waste Collect)							
4	--> REVENUES							
1-4-1450-1400	waste collect - user fees and servi	176,798	193,483	207,095	205,794		1,301	-0.6
	Total REVENUES	176,798	193,483	207,095	205,794		-1,301	-0.6
5	--> EXPENSES							
1-5-1450-3000	Waste collect - material and supplie	350	350	350	0		-350	-100.0
1-5-1450-4000	Waste collect - contracted services	176,993	193,733	197,389	206,410		9,021	4.6
1-5-1450-7400	Waste collect - unfinanced	0	0	10,000	0		-10,000	-100.0
1-5-1450-7500	Waste collect - inter-departemental	-545	-600	-644	-616		28	-4.3
	Total EXPENSES	176,798	193,483	207,095	205,794		-1,301	-0.6
	Waste Collection (Waste Collect) Surplus/Deficit	0	0	0	0		0	0.0

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Variance : 2022 Final Budget

Account Code: 1-4-????-????

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2023 Final Budget

Account Code	Account Description	2020 Final Budget	2021 Final Budget	2022 Final Budget	2023 Final Budget	\$	Variance	%
OPERATING FUND								
1460	--> Waste Disposal							
4	--> REVENUES							
1-4-1460-1400	waste disposition - user fees and s	89,794	72,495	70,000	78,490		-8,490	12.1
	Total REVENUES	89,794	72,495	70,000	78,490		8,490	12.1
5	--> EXPENSES							
1-5-1460-4000	Waste disposal - contracted service	90,071	72,753	70,210	78,725		8,515	12.1
1-5-1460-7500	Waste disposal - inter-departemen	-277	-258	-210	-235		-25	11.9
	Total EXPENSES	89,794	72,495	70,000	78,490		8,490	12.1
	Waste Disposal Surplus/Deficit	0	0	0	0		0	0.0

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Variance : 2022 Final Budget

Account Code: 1-4-????-????

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2023 Final Budget

Account Code	Account Description	2020 Final Budget	2021 Final Budget	2022 Final Budget	2023 Final Budget	\$	Variance	%
OPERATING FUND								
1470 -->	Recycling							
4 -->	REVENUES							
1-4-1470-1300	recycling - revenues from other m	189,612	213,546	222,293	130,174		92,119	-41.4
1-4-1470-1400	recycling - user fees and service c	87,800	87,800	87,800	88,205		-405	0.5
	Total REVENUES	277,412	301,346	310,093	218,379		-91,714	-29.6
5 -->	EXPENSES							
1-5-1470-1000	Recycling - salaries	142,380	160,730	179,497	98,480		-81,017	-45.1
1-5-1470-1010	Recycling - benefits	40,782	46,892	35,294	21,546		-13,748	-39.0
1-5-1470-3000	Recycling - material and supplies	1,000	1,000	2,000	2,000		0	0.0
1-5-1470-3020	Recycling - insurance	5,450	4,924	5,502	8,148		2,646	48.1
1-5-1470-6000	Recycling - external transfers	80,000	82,000	72,655	72,990		335	0.5
1-5-1470-7200	Recycling - transfer to reserves	7,800	5,800	15,145	15,215		70	0.5
	Total EXPENSES	277,412	301,346	310,093	218,379		-91,714	-29.6
	Recycling Surplus/Deficit	0	0	0	0		0	0.0

Financial Plan



To Category: 9999

Account Code: 1-4-????-????

To : 1-5-????-????

Variance : 2022 Final Budget

2023 Final Budget

Account Code	Account Description	2020 Final Budget	2021 Final Budget	2022 Final Budget	2023 Final Budget	\$	Variance	%
OPERATING FUND								
1480	--> Pit and Quarry (Quarry)							
4	--> REVENUES							
1-4-1480-140C	quarry - user fees and service cha	2,000	2,500	1,500	2,500		-1,000	66.7
Total REVENUES		2,000	2,500	1,500	2,500		1,000	66.7

Pit and Quarry (Quarry) Surplus/Deficit		2,000	2,500	1,500	2,500		1,000	66.7

Financial Plan



From Category: 100

To Category: 9999

Variance : 2022 Final Budget

Account Code: 1-4-????-????

To : 1-5-????-????

2023 Final Budget

Account Code	Account Description	2020 Final Budget	2021 Final Budget	2022 Final Budget	2023 Final Budget	\$	Variance	%
OPERATING FUND								
1810	--> Parks							
4	--> REVENUES							
1-4-1810-1400	parks - user fees and service char	1,000	0	600	600		0	0.0
	Total REVENUES	1,000	0	600	600		0	0.0
5	--> EXPENSES							
1-5-1810-1000	Parks - salaries	2,500	2,500	2,500	6,006		3,506	140.2
1-5-1810-1010	Parks - benefits	600	600	600	1,779		1,179	196.5
1-5-1810-2000	Parks - principal payment on long-t	30,500	44,168	22,572	9,925		-12,647	-56.0
1-5-1810-2010	Parks - interest payment on long-te	2,200	4,906	8,391	11,230		2,839	33.8
1-5-1810-3000	Parks - material and supplies	6,000	6,000	6,000	7,000		1,000	16.7
1-5-1810-4000	Parks - contracted services	4,000	5,000	5,000	3,500		-1,500	-30.0
1-5-1810-7500	Parks - inter-departemental transfe	658	658	683	681		-2	-0.3
	Total EXPENSES	46,458	63,832	45,746	40,121		-5,625	-12.3
	Parks Surplus/Deficit	-45,458	-63,832	-45,146	-39,521		5,625	-12.5

Financial Plan



To Category: 9999

Account Code: 1-4-????-????

To : 1-5-????-????

Variance : 2022 Final Budget

2023 Final Budget

Account Code	Account Description	2020 Final Budget	2021 Final Budget	2022 Final Budget	2023 Final Budget	\$	Variance	%
OPERATING FUND								
1811 --> Leisure - CAB								
5 --> EXPENSES								
1-5-1811-300C Loisirs - chute- a- blondeau		3,500	3,500	3,500	3,500		0	0.0
Total EXPENSES		3,500	3,500	3,500	3,500		0	0.0
Leisure - CAB Surplus/Deficit		-3,500	-3,500	-3,500	-3,500		0	0.0

Financial Plan



Variance : 2022 Final Budget

2023 Final Budget

Account Code	Account Description	2020 Final Budget	2021 Final Budget	2022 Final Budget	2023 Final Budget	\$	Variance	%
OPERATING FUND								
1812	--> Leisure - SE							
5	--> EXPENSES							
1-5-1812-300C	Loisirs - st-eugene	10,000	10,000	10,000	5,000		-5,000	-50.0
Total EXPENSES		10,000	10,000	10,000	5,000		-5,000	-50.0
Leisure - SE Surplus/Deficit		-10,000	-10,000	-10,000	-5,000		5,000	-50.0

Financial Plan



Variance : 2022 Final Budget

2023 Final Budget

Account Code	Account Description	2020 Final Budget	2021 Final Budget	2022 Final Budget	2023 Final Budget	\$	Variance	%
OPERATING FUND								
1813	--> Leisure - Ste-Anne							
5	--> EXPENSES							
1-5-1813-300C	Loisirs - ste-anne	2,500	2,500	2,500	2,500		0	0.0
Total EXPENSES		2,500	2,500	2,500	2,500		0	0.0
Leisure - Ste-Anne Surplus/Deficit		-2,500	-2,500	-2,500	-2,500		0	0.0

Financial Plan



From Category: 100

To Category: 9999

Variance : 2022 Final Budget

Account Code: 1-4-????-????

To : 1-5-????-????

2023 Final Budget

Account Code	Account Description	2020 Final Budget	2021 Final Budget	2022 Final Budget	2023 Final Budget	\$	Variance	%
OPERATING FUND								
1820 -->	Recreation Programs (Rec Programs)							
4 -->	REVENUES							
1-4-1820-1200	rec programs - canada conditional	1,500	1,250	1,250	2,000		-750	60.0
1-4-1820-1300	rec programs - revenues from othe	8,500	10,000	10,000	10,000		0	0.0
	Total REVENUES	10,000	11,250	11,250	12,000		750	6.7
5 -->	EXPENSES							
1-5-1820-1000	Rec programs - salaries	1,500	1,200	1,297	1,502		205	15.8
1-5-1820-1010	Rec programs - benefits	270	350	318	445		127	39.9
1-5-1820-3000	Rec programs - material and suppl	1,000	1,000	1,000	1,000		0	0.0
1-5-1820-4000	Rec programs - contracted service	5,000	5,000	5,000	4,000		-1,000	-20.0
1-5-1820-5000	Rec programs - rent	1,000	1,000	1,000	500		-500	-50.0
1-5-1820-6000	Rec programs - external transfers	8,500	5,500	5,500	5,500		0	0.0
	Total EXPENSES	17,270	14,050	14,115	12,947		-1,168	-8.3
	Recreation Programs (Rec Programs) Surplus/Deficit	-7,270	-2,800	-2,865	-947		1,918	-66.9

Financial Plan



Variance : 2022 Final Budget

2023 Final Budget

Account Code	Account Description	2020 Final Budget	2021 Final Budget	2022 Final Budget	2023 Final Budget	\$	Variance	%
OPERATING FUND								
1821	--> Community Center C A B							
5	--> EXPENSES							
1-5-1821-300C	Cab com. cen. - materials & supplie	7,800	7,800	7,800	7,800		0	0.0
Total EXPENSES		7,800	7,800	7,800	7,800		0	0.0

Community Center C A B Surplus/Deficit		-7,800	-7,800	-7,800	-7,800		0	0.0

Financial Plan



To Category: 9999

Variance : 2022 Final Budget

Account Code: 1-4-????-????

To : 1-5-????-????

2023 Final Budget

Community Center St-Eugene Surplus/Deficit	-7,000	-7,000	-7,000	-5,000	2,000	-28.6
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Financial Plan



Variance : 2022 Final Budget

2023 Final Budget

Account Code	Account Description	2020 Final Budget	2021 Final Budget	2022 Final Budget	2023 Final Budget	\$	Variance	%
OPERATING FUND								
1823	--> Centre D'Action							
5	--> EXPENSES							
1-5-1823-300C	Centre d'ac. - materials & supplies	7,800	7,800	7,800	7,800		0	0.0
Total EXPENSES		7,800	7,800	7,800	7,800		0	0.0
Centre D'Action Surplus/Deficit		-7,800	-7,800	-7,800	-7,800		0	0.0

Financial Plan



From Category: 100

To Category: 9999

Variance : 2022 Final Budget

Account Code: 1-4-????-????

To : 1-5-????-????

2023 Final Budget

Account Code	Account Description	2020 Final Budget	2021 Final Budget	2022 Final Budget	2023 Final Budget	\$	Variance	%
OPERATING FUND								
1830	--> Wharf							
4	--> REVENUES							
1-4-1830-1400	wharf - user fees and service char	0	0	1,400	1,800		-400	28.6
	Total REVENUES	0	0	1,400	1,800		400	28.6
5 --> EXPENSES								
1-5-1830-1000	Wharf - salaries	500	500	500	500		0	0.0
1-5-1830-1010	Wharf - benefits	75	75	75	75		0	0.0
1-5-1830-3000	Wharf - material and supplies	0	0	300	500		200	66.7
1-5-1830-4000	Wharf - contracted services	1,800	1,800	2,800	2,500		-300	-10.7
1-5-1830-7500	Wharf - inter-departemental transfe	200	200	171	170		-1	-0.6
	Total EXPENSES	2,575	2,575	3,846	3,745		-101	-2.6
	Wharf Surplus/Deficit	-2,575	-2,575	-2,446	-1,945		501	-20.5

Financial Plan



From Category: 100

To Category: 9999

Variance : 2022 Final Budget

Account Code: 1-4-????-????

To : 1-5-????-????

2023 Final Budget

Account Code	Account Description	2020 Final Budget	2021 Final Budget	2022 Final Budget	2023 Final Budget	\$	Variance	%
OPERATING FUND								
1840	--> Recreation Facilities (Rec Facilities)							
4	--> REVENUES							
1-4-1840-1600	rec facilities - ontario grant for tan	0	20,000	15,000	0		15,000	-100.0
1-4-1840-1700	rec facilities - canada grant for tan	0	80,000	60,000	374,055		-314,055	523.4
1-4-1840-2000	rec facilities - issuance of long-term	0	0	25,000	323,010		-298,010	1192.0
1-4-1840-7200	rec facilities - transfer from reserve	0	0	0	4,935		-4,935	0.0
	Total REVENUES	0	100,000	100,000	702,000		602,000	602.0
5	--> EXPENSES							
1-5-1840-1000	Rec facilities - salaries	2,000	2,000	5,189	6,006		817	15.7
1-5-1840-1010	Rec facilities - benefits	360	430	1,271	1,779		508	40.0
1-5-1840-2000	Rec facilities - principal payment on	22,000	0	0	8,500		8,500	0.0
1-5-1840-2010	Rec facilities - interest payment on	14,500	0	0	7,500		7,500	0.0
1-5-1840-3000	Rec facilities - material and supplies	6,000	4,000	4,000	4,000		0	0.0
1-5-1840-3020	Rec. facilities - insurance	12,000	12,500	16,500	23,400		6,900	41.8
1-5-1840-3080	Rec. facilities - repairs and maintenance	3,000	3,000	3,000	3,000		0	0.0
1-5-1840-4000	Rec facilities - contracted services	5,000	5,000	5,000	5,000		0	0.0
1-5-1840-7100	Rec facilities - transfer to capital fund	0	100,000	100,000	702,000		602,000	602.0
1-5-1840-7500	Rec facilities - inter-departmental	4,350	4,350	4,350	3,385		-965	-22.2
	Total EXPENSES	69,210	131,280	139,310	764,570		625,260	448.8
	creation Facilities (Rec Facilities) Surplus/Deficit	-69,210	-31,280	-39,310	-62,570		-23,260	59.2

Financial Plan



Account Code	Account Description	2020 Final Budget	2021 Final Budget	2022 Final Budget	2023 Final Budget	\$	Variance	%
OPERATING FUND								
1850	--> Libraries							
4	--> REVENUES							
1-4-1850-110C	libraries - ontario conditional grant	6,017	6,017	6,017	6,017		0	0.0
Total REVENUES		6,017	6,017	6,017	6,017		0	0.0

5	--> EXPENSES							
1-5-1850-400C	Librairies - contracted services	17,500	17,500	18,000	18,267		267	1.5
Total EXPENSES		17,500	17,500	18,000	18,267		267	1.5

Libraries Surplus/Deficit		-11,483	-11,483	-11,983	-12,250		-267	2.2

Financial Plan



To Category: 9999

Variance : 2022 Final Budget

Account Code: 1-4-????-????

To : 1-5-????-????

2023 Final Budget

Cultural Committees (Cultural) Surplus/Deficit	-6,950	-6,950	-6,950	-7,800	-850	12.2
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Financial Plan



From Category: 100

To Category: 9999

Variance : 2022 Final Budget

Account Code: 1-4-????-????

To : 1-5-????-????

2023 Final Budget

Account Code	Account Description	2020 Final Budget	2021 Final Budget	2022 Final Budget	2023 Final Budget	\$	Variance	%
OPERATING FUND								
1910	--> Planning and Zoning (Planning)							
4	--> REVENUES							
1-4-1910-141C	planning - user fees zoning fees	1,000	600	600	1,500		-900	150.0
1-4-1910-143C	planning - user fees minor varianc	600	600	600	0		600	-100.0
	Total REVENUES	1,600	1,200	1,200	1,500		300	25.0
5	--> EXPENSES							
1-5-1910-300C	Planning - material and supplies	3,000	2,000	2,000	1,000		-1,000	-50.0
1-5-1910-400C	Planning - contracted services	5,000	5,000	5,000	5,000		0	0.0
	Total EXPENSES	8,000	7,000	7,000	6,000		-1,000	-14.3
	Planning and Zoning (Planning) Surplus/Deficit	-6,400	-5,800	-5,800	-4,500		1,300	-22.4

Financial Plan



From Category: 100

To Category: 9999

Variance : 2022 Final Budget

Account Code: 1-4-????-????

To : 1-5-????-????

2023 Final Budget

Account Code	Account Description	2020 Final Budget	2021 Final Budget	2022 Final Budget	2023 Final Budget	\$	Variance	%
OPERATING FUND								
1920 -->	Commercial and Industrial (Com and Ind)							
4 -->	REVENUES							
1-4-1920-1300	com and ind - revenues from other	4,000	4,000	4,000	4,000		0	0.0
1-4-1920-1400	com and ind - user fees and servic	500	500	6,500	500		6,000	-92.3
	Total REVENUES	4,500	4,500	10,500	4,500		-6,000	-57.1
5 -->	EXPENSES							
1-5-1920-1000	Com and ind - salaries	0	0	10,000	5,000		-5,000	-50.0
1-5-1920-1010	Com and ind - benefits	0	0	2,000	1,000		-1,000	-50.0
1-5-1920-2000	Com and ind - principal payment on	0	2,700	2,400	10,470		8,070	336.3
1-5-1920-2010	Com and ind - interest payment on	0	844	1,705	2,135		430	25.2
1-5-1920-3000	Com and ind - material and supplie	5,000	5,000	4,500	5,500		1,000	22.2
1-5-1920-4000	Com and ind - contracted services	15,000	15,000	25,000	15,000		-10,000	-40.0
	Total EXPENSES	20,000	23,544	45,605	39,105		-6,500	-14.3
	rcial and Industrial (Com and Ind) Surplus/Deficit	-15,500	-19,044	-35,105	-34,605		500	-1.4

Financial Plan



From Category: 100

To Category: 9999

Variance : 2022 Final Budget

Account Code: 1-4-????-????

To : 1-5-????-????

2023 Final Budget

Account Code	Account Description	2020 Final Budget	2021 Final Budget	2022 Final Budget	2023 Final Budget	\$	Variance	%
OPERATING FUND								
1930	--> Agricultural / Reforestation (Agric and							
4	--> REVENUES							
1-4-1930-1100	agric and reforest - ontario conditi	18,500	18,500	18,500	25,000		-6,500	35.1
1-4-1930-1300	agri. & ref. - rev. from other municipi	10,000	10,000	4,000	6,000		-2,000	50.0
1-4-1930-1400	agri. & ref - user fees - municipal c	20,000	20,000	31,000	40,000		-9,000	29.0
Total REVENUES		48,500	48,500	53,500	71,000		17,500	32.7
5	--> EXPENSES							
1-5-1930-3000	Agric and reforest - material and su	5,000	5,000	1,500	1,500		0	0.0
1-5-1930-4000	Agric and reforest - contracted serv	72,000	72,000	77,000	100,000		23,000	29.9
Total EXPENSES		77,000	77,000	78,500	101,500		23,000	29.3
cultural / Reforestation (Agric and Surplus/Deficit		-28,500	-28,500	-25,000	-30,500		-5,500	22.0

Financial Plan



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To Category: 9999

Variance : 2022 Final Budget

Account Code: 1-4-????-????

To : 1-5-????-????

2023 Final Budget

Account Code	Account Description	2020 Final Budget	2021 Final Budget	2022 Final Budget	2023 Final Budget	\$	Variance	%
OPERATING FUND								
1940 -->	Tile Drainage Loans (Tile Drain)							
4 -->	REVENUES							
1-4-1940-1400	tile drain - user fees - tile drainage	44,225	44,225	32,608	25,299		7,309	-22.4
	Total REVENUES	44,225	44,225	32,608	25,299		-7,309	-22.4
5 -->	EXPENSES							
1-5-1940-2000	Tile drain - principal payment on loan	31,842	35,000	25,481	19,701		-5,780	-22.7
1-5-1940-2010	Tile drain - interest payment on loan	12,383	9,225	7,127	5,598		-1,529	-21.5
	Total EXPENSES	44,225	44,225	32,608	25,299		-7,309	-22.4
	Tile Drainage Loans (Tile Drain) Surplus/Deficit	0	0	0	0		0	0.0

Financial Plan



To Category: 9999

Variance : 2022 Final Budget

Account Code: 1-4-????-????

To : 1-5-????-????

2023 Final Budget

Licences and permits Surplus/Deficit	6,500	6,850	6,850	6,850	0	0.0
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Financial Plan



Variance : 2022 Final Budget

2023 Final Budget

Account Code	Account Description	2020 Final Budget	2021 Final Budget	2022 Final Budget	2023 Final Budget	\$	Variance	%
OPERATING FUND								
3100	--> Rents, Concessions and Franchises							
4	--> REVENUES							
1-4-3100-310C	Rent recycling garage	20,000	20,000	20,000	10,500		9,500	-47.5
	Total REVENUES	20,000	20,000	20,000	10,500		-9,500	-47.5

	nts, Concessions and Franchises Surplus/Deficit	20,000	20,000	20,000	10,500		-9,500	-47.5

Financial Plan



To Category: 9999

Variance : 2022 Final Budget

Account Code: 1-4-????-????

To : 1-5-????-????

2023 Final Budget

Penalties and Interest on Taxes Surplus/Deficit	145,000	145,000	145,000	105,000		-40,000	-27.6
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